



EBONYI STATE

BUSINESS ENABLING REFORM ACTION PLAN (BERAP) FY 2026

-State Action on Business Enabling Reforms (SABER)
Program-

EBONYI BERAP FY 2026



His Excellency Rt. Hon. Francis Ogbonna Nwifuru
FNIQB, FCAI, GGCEHF
Executive Governor of Ebonyi State



Her Excellency Princess Patricia Onyemaechi Obila GCEHF
Deputy Governor and Head of the Ebonyi State EoDB
Council

A handwritten signature in red ink, enclosed in a blue rectangular border. The signature is stylized and appears to be the name of the Deputy Governor.

Authorised Signature

This BERAP was developed in consultation with the Private Sector in Ebonyi State.

Business Enabling Reform Areas



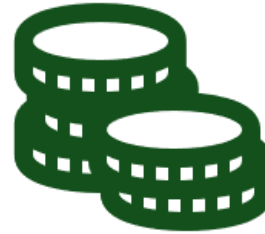
Improved investment
promotion environment

Reform 1



Increased Transparency
of Official Fees and
Procedures

Reform 2



Increased Transparency
of Fees and Levies for
Inter-State Trade
Exporter Certification

Reform 3



Improved Efficiency in
Property Registration
and Sustainability of
the Land-based
Investment Process

Reform 4



Simplified State and
Local Business Tax
Regimes

Reform 5

Business Enabling Reform Areas



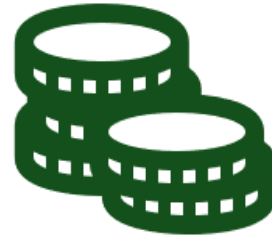
Development of an
effective PPP
Framework

Reform 6



Improved regulatory
framework for private
investment in fibre optic
infrastructure

Reform 7



Quick Determination of
Commercial Disputes

Reform 8



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Reform 1: Improved investment promotion environment



Reform Objective



1. Advocacy programmes on the investment potential of the state.
2. Establish a database of all investment opportunities in the state

Deliverables



1. Conduct four targeted Advocacy Tours, engaging media organizations to amplify outreach;
2. Regular interfacing with community leadership through:
 - i. Monthly stakeholder meetings
 - ii. Quarterly community workshops
3. Creation and publication of yellow page for all the available investment opportunities in the state.

Expected Impact



1. At the end of 2026, the investment potentials of Ebonyi State have been publicly declared.
2. The database of investment opportunities in the State have been fully established and published on the State official website.

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Reform 1: Improved investment promotion environment



Reform Objective



Enhancing awareness of MSMEs on existing business reforms

Deliverables



Train MSMEs on key business reforms through quarterly seminars/workshops, focusing on:

- i. Improving registration processes.
- ii. Accessing tax incentives.
- iii. Adopting digital tools for efficiency.

Expected Impact



Grow the number of MSMEs doing business in the State to 7,000 within 12 months, driven by awareness campaigns on business-friendly reforms.

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Reform 1 Improved investment promotion environment



Reform Objective



Enhancing the competitiveness of MSMEs in Ebonyi State.

Deliverables



1. Domestication of the Business Facilitation Act in Ebonyi State before the end of second quarter of 2026
2. Enhancing of global competitiveness of 10 agriculture products of Ebonyi MSMEs through digital advertising.

Expected Impact



1. Publish the approved Ebonyi State Business Facilitation Act by the Ebonyi State House of Assembly before the end of December 2026
2. 10 Agricultural Products of Ebonyi MSMEs are advertised using social media handles

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Reform 1 Improved investment promotion environment



Reform Objective



Increasing access of MSMEs in Ebonyi State to business financing.

Deliverables



1. Securing One Billion Naira from Bank of Industry (BOI) for on-lending to MSMEs at concessionary interest rates;
2. Upgrading of Ebonyi State Small and Medium Enterprises Development Agency (EBSMEDA) digital fund disbursement portal to be able to disburse loans and calculate interests;
3. Expansion and Procurement of One Stop Shop Facilities by increasing the number of Desk officers from 6 to 10 from different regulatory Agencies and purchasing of 10 additional Laptops.

Expected Impact



50 MSMEs have obtained loan secured from Bank of Industry (BOI) before the end of December 2026.

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Reform 1 (Continuous) Deployment and integration of portals for business related MDAs



Reform Objective



To ensure that Business Enabling Environment (BEE) MDAs have portals

Deliverables



Development of portals for the (5) business enabling environment MDAs in the state for information dissemination and Transactions

Expected Impact



5 Business Enabling Environment (BEE) MDAs operate active online platforms that provide timely information and support key transactions, thereby improving transparency and ease of doing business "

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Reform 1 (Continuous) Quarterly ease of doing business reporting to all stakeholders through all available channels.



Reform Objective



To strengthen stakeholder and citizen awareness of state reforms and enhance feedback/GRM responsiveness.

Deliverables (Continues)



Training of 5 GRM desk officers to manage the platform for each Business Enabling Environment (BEE) related MDA who will be working with the EBSIRS and give feedback to the management of the relevant MDAs

Expected Impact



This will provide businesses and the general public with essential information on reforms implemented to improve the business environment in the State and promote transparency

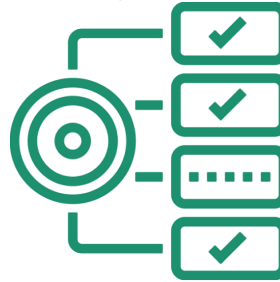
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Reform 1 (Continuous)
Quarterly ease of doing business reporting to all stakeholders through all available channels.



Reform Objective



Publish inventory of all investment opportunities in Ebonyi state on its official website including steps required to access the opportunities.

Deliverables



1. Monthly Stakeholders' engagement with all business-related MDAs and the business community in the state
2. Bimonthly Production and airing of jingles on radios and televisions on reforms implemented
3. Establishment of a functional investment data tracking system capturing 100% of investor inquiries, business actions, and actual investment inflows across targeted economic sectors.

Expected Impact



Attraction of at least 10 new indigenous and foreign investors into priority sectors of Ebonyi State through coordinated investment promotion efforts.

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Reform 1 (Continuous) Quarterly ease of doing business reporting to all stakeholders through all available channels.



Reform Objective



Publish inventory of all investment opportunities in Ebonyi state on its official website including steps required to access the opportunities.

Deliverables (Continues)



1. Set up account/relationship responsibility for 50 highest priority strategic investors and businesses to prioritize service management and engagement and support Service Level management
2. Track, report and monitor service fulfillment against service targets and case management to ensure 60% success .

Expected Impact



Attraction of at least 10 new indigenous and foreign investors into priority sectors of Ebonyi State through coordinated investment promotion efforts.

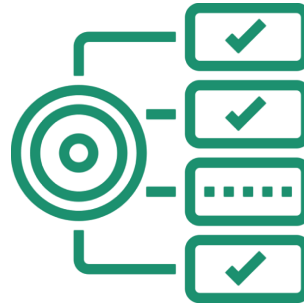
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Reform 2: Increased Transparency of Official Fees and Procedures



Reform Objective



1. To Deploy an end to end Automation of the service
2. Promote self service for taxpayers and enhance real-time payment and receipting
3. Expand taxpayer data and revenue base

Deliverables



1. Introduction of e-tax system(Tax Management System (TMS) before the end of first quarter year 2026
2. Integrated Vehicle Administration System(IVAS)) Introduction of Integrated/ single demand notice by the end of second quarter year 2026
3. Introduction of Ebonyi Social benefit card by March, 2026
4. Review of Revenue law before 31st December, 2026

Expected Impact



1. Increase in the number of registered taxpayers from 41,343 to 60,000 by the end of last quarter of 2026
2. Build a database capturing 100% of new registrations and driving a 5% increase in Internally Generated Revenue (IGR).

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Reform 3: Increased Transparency of Fees and Levies for Inter-State Trade Exporter Certification



Reform Objective



To sustain increased Inter-State Trade vis-a-vis Export of Goods;

Deliverables



1. To ensure that the codified schedule of trade related fees are automated in the Ebonyi State Internal Revenue Service platform within the first quarter of 2026

2. Organize bi-annual training for staff and other users of the service platform

Expected Impact



100% automation and Codification of schedule of fees and levies by the service

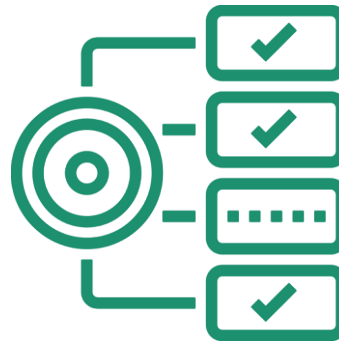
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Reform 3: Increased Transparency of Fees and Levies for Inter-State Trade Exporter Certification



Reform Objective



Increase cooperative registration by 20% and actualization of 10% increase in MSMEs Export Certification from the baseline of 2021

Deliverables



1. Establishment of a divisional cooperative office in each of the 13 LGAs
2. Organizing quarterly meetings for MSMEs and interested exporters in the state
3. Conduct Quarterly Sensitization/training in collaboration with NEPC for exporters
4. Encourage MSMEs to obtain all required documents (Bye-law, Cooperative certificate, CAC, Board resolution) for Export certification.
5. Achieve full digital integration of cooperative society registration procedures and payment channels, ensuring end-to-end online service delivery.

Expected Impact

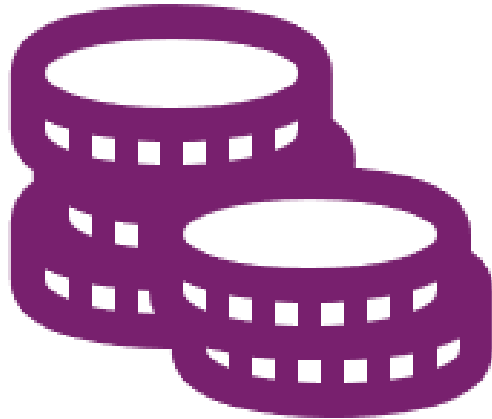


To facilitate certification of agricultural products to meet international standards and ensure that 20% of exportable MSMEs receive training and support in acquiring export certification

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Reform 4: Improved Efficiency in Property Registration and Sustainability of the Land-based Investment Process



Reform Objective



Full Implementation of FRILIA in the State

Deliverables



1. Continuous quarterly sensitization in the 3 senatorial zones to create more awareness on the toolkits and the Pilot Project
2. Continuous quarterly physical meeting with stakeholders to report on the progress of the implementation of FRILIA.

Expected Impact

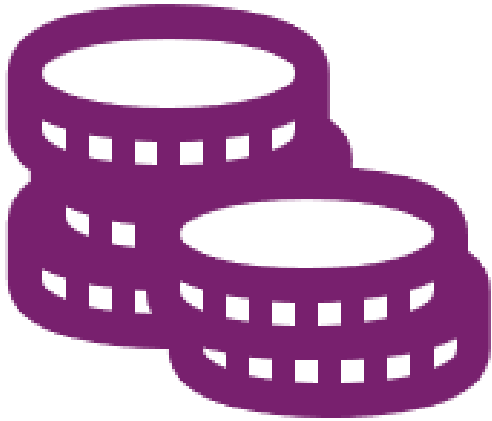


1. Increased access to large-scale investments, measured by the number and value of new investment commitments facilitated in the state.
2. Improved livelihood outcomes through expanded gainful employment on large-scale farms, tracked by the number of jobs created and average income levels of participating workers.
3. Enhanced resilience of farmers to agricultural labour and product market volatility, measured by the proportion of beneficiaries reporting stable incomes and reduced exposure to price fluctuations.

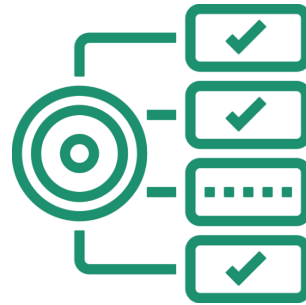
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Reform 4: Improved Efficiency in Property Registration and Sustainability of the Land-based Investment Process



Reform Objective



Reduce the processing time for Certificates of Occupancy and other registrable land instruments in order to boost revenue generation.

Deliverables



1. Development of online search and electronic payment system for C of O registration on or before 31st December, 2026
2. Procurement of 10 Laptops, 10 desktop computers and 2 laser jet pro color printers
3. Capturing of existing property cards into the system
4. Public awareness creation through media within the first quarter of 2026

Expected Impact

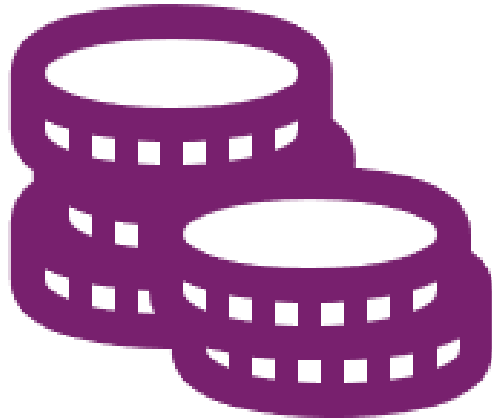


1. Digitized registration of C of O
2. Seamless process and issuance of Certificate of Occupancy and other Landed documents

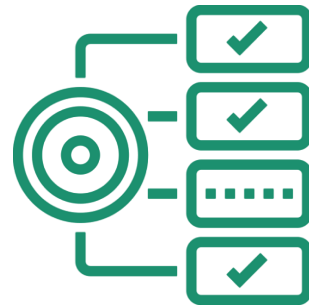
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Reform 4: (Continuous) Improved Livestock Productivity, Resilience and Commercialization of Selected Value Chain



Reform Objective



To boost livestock farmers revenue

Deliverables



1. Conduct sensitization sessions for livestock farmers, reaching at least 9 Local Government Areas
2. Profile (13,000) of farmers across targeted communities to capture key demographic and production data.
3. Establish 6 functional farmer clusters/groups for coordinated engagement and support.
4. Carry out needs assessments for all identified farmer clusters, covering 6 clusters by 2nd quarter of 2026
5. Assign trained extension agents to each cluster, ensuring a ratio of 3 agents per clusters.
6. Implement support programmes for the established clusters, with at least trainings, extension/adversary services, Farmers field school interventions delivered per cluster.

Expected Impact



Increase the numbers of livestock farmers from 13,000 to 15,000 and generate more revenue.

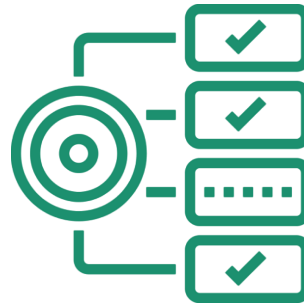
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Reform 5: Simplified State and Local Business Tax Regimes



Reform Objective



To adequately harmonize and codify State Business Tax and Local Business Tax Regime

Deliverables



1. Complete the review and validation of the drafted State and Local Government Memorandum of Understanding (MoU) on revenue administration and collection within three months.
2. Conduct regular capacity building sessions for State and Local Government revenue officers, with a minimum of one training session to be held per quarter.

Expected Impact



Eradicate tax payer irritation by issuing a harmonized State and Local Government E-Demand Notice.

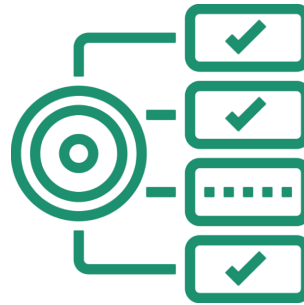
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Reform 6: Development of an effective PPP Framework



Reform Objective



Strengthening of structures that will promote massive private investment in the state

Deliverables



1. Publication of the already established legal framework through the state official website to support investors in the state by the end of first quarter, 2026
2. Organize an international investment and economic summit to mobilize private sector participation and advance full-scale PPP implementation in the state before 31st December, 2026

Expected Impact



Increased number of private investors carrying out environment-friendly business for the economic development of the state from 50 – 200 before 31st December, 2026.

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Reform 7: Improved regulatory framework for private investment in fibre optic infrastructure



Reform Objective



To improve on Fibre root for our telecom operators in the State for their easy access

Deliverables



1. Drafting of Proposal for the creation of the permanent fiber root within the State capital to the Executive Governor within four weeks
2. Executive Council Approval for the creation of Fiber root before the end of first quarter of 2026
3. Creation of Permanent Fiber root to avoid damages by road construction companies in the State before the end of 31st December, 2026

Expected Impact



1. Avoidance of damages to Fibre Infrastructure by road construction companies
2. Long-Term safety and Performance
2. Increase the State IGR baseline measurement of 5 kilometer from 00.1% to 0.1

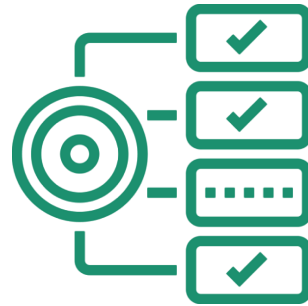
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Reform 8: Quick Determination of Commercial Disputes



Reform Objective



To ensure transparency and smooth running of the Small claims court

Deliverables



1. Amendment of the Small Claims Act
2. provision of allowances between ₦ 200,000 to ₦ 300,000 to Magistrates, Registrars, and other IT staff of the Small Clams court

Expected Impact



Increase the monitory jurisdiction from ₦400,000 to ₦5,000,000 and to ensure transparency.